

To: Cabinet
Date: 14 December 2022
Report of: Head of Financial Services
Title of Report: Treasury Management Mid-Year Review for April – September 2022

Summary and recommendations	
Purpose of report:	To report on the performance of the Treasury Management function for the 6 months to 30 September 2022
Key decision:	No
Executive Board Member:	Councillor Ed Turner, Deputy Leader (Statutory) - Finance and Asset Management
Corporate Priority:	All
Policy Framework:	Council Strategy 2020-24
Recommendation: That Cabinet resolves to:	
1. Note the performance of the Treasury Management function for the six months to 30 September 2022.	

Appendices	
Appendix 1	List of investments as at 30 September 2022
Appendix 2	Risk Register

Introduction and Background

1. This report has been written in accordance with the requirements of the Chartered Institute of Public Finance and Accountancy's (CIPFA) Code of Practice on Treasury and has been prepared in compliance with CIPFA's Code of Practice on Treasury Management, covering the following:
 - An economic overview for the first part of the 2022/23 financial year
 - A review of the Council's investment portfolio for 2022/23
 - A review of the Council's borrowing strategy for 2022/23
 - A statement of compliance with Treasury and Prudential Limits for 2022/23

2. The Council operates a balanced budget, which broadly means cash raised during the year will meet its cash expenditure. Part of the treasury management operations ensure this cash flow is adequately planned, with surplus monies being invested in suitable counterparties, providing adequate liquidity and security initially before considering optimising investment return.
3. The second main function of the treasury management service is the funding of the Council's capital plans. These capital plans provide a guide to the borrowing need of the Council, essentially the longer term cash flow planning to ensure the Council can meet its capital spending operations. This management of longer term cash may involve arranging long or short term loans, or using longer term cash flow surpluses, and on occasion any debt previously drawn may be restructured to meet Council risk or cost objectives.
4. The budgeted Treasury Management investment income for 2022/23 is £1.138 million. As at the 30th September 2022, forecast investment income for 2022/23 is £2.097 million. Overall Treasury Management investment income, is forecast to be beneficial at £0.959 million higher than budget. There are a number of factors giving rise to this overall position:
 - Rising Interest rates which are higher than anticipated in budget calculations
 - Lower than anticipated lending to companies resulting in more external investments;
 - The delays in in the capital programme have resulted in higher than anticipated cash for investment.
5. Budgeted income from loans to OCHL and Oxwed for the year is £3.253 million. As at the 30th September 2022, forecast income for 2022/23 is £2.999 million, an adverse variance of £0.253 million. This is more than offset by there being no external General Fund borrowing 2020/21 and none anticipated for the 2022/23 financial year leading to a favourable variance of £0.546 million compared to budget.

Economic Overview

6. The second quarter of 2022/23 saw:
 - GDP revised upwards in Q1 2022/23 to +0.2% q/q from -0.1%, which means the UK economy has avoided recession for the time being;
 - Signs of economic activity losing momentum as production fell due to rising energy prices;
 - CPI inflation ease to 9.9% y/y in August, having been 9.0% in April, but domestic price pressures showing little sign of abating in the near-term;
 - The unemployment rate fall to a 48-year low of 3.6% due to a large shortfall in labour supply;
 - Bank Rate rise by 1% over the quarter, taking Bank Rate to 2.25% with further rises to come the Monetary Policy Committee (MPC) of the Bank of England raised the base rate by 0.75% to 3% on 3rd November 2022;
 - Gilt yields surge and sterling fall following the "fiscal event" of the new Prime Minister and Chancellor on 23rd September.

Interest and Interest Rate Forecasts

7. The Council has appointed Link Group as its treasury advisors and part of their service is to assist the Council to formulate a view on interest rates. The Public Works Loan Board (PWLB) is a lending facility is operated by the UK Debt Management Office (DMO) on behalf of HM Treasury and provides loans to local authorities. The PWLB rate forecasts below are based on the Certainty Rate (the standard rate minus 20 bps) which has been accessible to most authorities since 1st November 2012.
8. The latest forecasts set out a view that both short and long-dated interest rates will be elevated for some little while, as the Bank of England seeks to squeeze inflation out of the economy, whilst the government is providing a package of fiscal loosening to try and protect households and businesses from the significant increases in wholesale gas and electricity prices.
9. The increase in PWLB rates reflects a broad sell-off in sovereign bonds internationally but more so the disaffection investors have with the position of the UK public finances after September's "fiscal event". To that end, the Monetary Policy Committee has increased short-term interest rates with a view to trying to slow the economy sufficiently to keep the secondary effects of inflation – as measured by wage rises under control.
10. Our PWLB rate forecasts below are based on the Certainty Rate (the standard rate minus 20 basis points, calculated as gilts plus 80 basis points) which has been accessible to most authorities since 1st November 2012.

Link Group Interest Rate View 27.09.22												
	Dec-22	Mar-23	Jun-23	Sep-23	Dec-23	Mar-24	Jun-24	Sep-24	Dec-24	Mar-25	Jun-25	Sep-25
BANK RATE	4.00	5.00	5.00	5.00	4.50	4.00	3.75	3.25	3.00	2.75	2.75	2.50
3 month ave earnings	4.50	5.00	5.00	5.00	4.50	4.00	3.80	3.30	3.00	2.80	2.80	2.50
6 month ave earnings	4.70	5.20	5.10	5.00	4.60	4.10	3.90	3.40	3.10	3.00	2.90	2.60
12 month ave earnings	5.30	5.30	5.20	5.00	4.70	4.20	4.00	3.50	3.20	3.10	3.00	2.70
5 yr PWLB	5.00	4.90	4.70	4.50	4.20	3.90	3.70	3.50	3.40	3.30	3.20	3.20
10 yr PWLB	4.90	4.70	4.60	4.30	4.10	3.80	3.60	3.50	3.40	3.30	3.20	3.20
25 yr PWLB	5.10	4.90	4.80	4.50	4.30	4.10	3.90	3.70	3.60	3.60	3.50	3.40
50 yr PWLB	4.80	4.60	4.50	4.20	4.00	3.80	3.60	3.40	3.30	3.30	3.20	3.10

Link Group Interest Rate View 08.11.22													
	Dec-22	Mar-23	Jun-23	Sep-23	Dec-23	Mar-24	Jun-24	Sep-24	Dec-24	Mar-25	Jun-25	Sep-25	Dec-25
BANK RATE	3.50	4.25	4.50	4.50	4.50	4.00	3.75	3.50	3.25	3.00	2.75	2.50	2.50
3 month ave earnings	3.60	4.30	4.50	4.50	4.50	4.00	3.80	3.30	3.00	3.00	2.80	2.50	2.50
6 month ave earnings	4.20	4.50	4.60	4.50	4.20	4.10	3.90	3.40	3.10	3.00	2.90	2.60	2.60
12 month ave earnings	4.70	4.70	4.70	4.50	4.30	4.20	4.00	3.50	3.20	3.10	3.00	2.70	2.70
5 yr PWLB	4.30	4.30	4.20	4.10	4.00	3.90	3.80	3.60	3.50	3.40	3.30	3.20	3.10
10 yr PWLB	4.50	4.50	4.40	4.30	4.20	4.00	3.90	3.70	3.60	3.50	3.40	3.30	3.20
25 yr PWLB	4.70	4.70	4.60	4.50	4.40	4.30	4.10	4.00	3.90	3.70	3.60	3.50	3.50
50 yr PWLB	4.30	4.40	4.30	4.20	4.10	4.00	3.80	3.70	3.60	3.40	3.30	3.20	3.20

Investment Portfolio and Performance

11. The budgeted investment income for 2022/23 is £1.138 million. As at the 30th September 2022, forecast investment income for 2022/23 is £2.097 million.
12. Overall Treasury Management investment income, is forecast to be beneficial at £0.959 million higher than budget. External borrowing has been less than anticipated due to delays in the capital programme along with lower than anticipated lending to companies this has meant a higher than anticipated cash for investment which together with higher than anticipated interest rates has resulted in the positive interest forecast.

13. The beneficial impact to the City Council of higher interest rates indicated by this report will be also be reported in the regular monitoring reports to Cabinet. However, it is important to note that there are other, detrimental consequences of higher interest rates falling outside the scope of this report and time period, so the medium-term impact of rising interest rates is likely to be negative to the Council's financial position. These detrimental effects include increased external borrowing to finance the Council's capital programme, which also has a knock on impact on the Council's housing company, and also secondary impacts on other council services such as potential increased pressures on homelessness.
14. The Treasury Management Strategy for 2022/23 was approved by this Council in February 2022; to date the Strategy has been fully adhered to.
15. As part of its Strategy, the Council aims to maintain a diversified investment portfolio whilst ensuring there are no policy and procedure breaches. Security of investments is always the primary concern when arranging investments with liquidity and yield being secondary, but key considerations.
16. The Council operates an approved counterparty listing which details all institutions with whom the Council may invest, the maximum amount which may be invested with any single counterparty group at any given point and the maximum duration period. The counterparty list is set in association with recommendations from Link Asset Services although ultimate authorisation of approved counterparties rests with the Section 151 Officer. The list is actively managed and reviewed on a weekly basis or more regularly if required.
17. Monthly monitoring meetings are held with the Section 151 Officer, Financial Accounting Manager and Treasury staff to discuss investments in terms of counterparties and maturity dates, cash flow, interest and borrowing rates and Treasury operational and Strategic strategies.
18. The strategy also adopts an ethical approach to investments, summarising that:

“The Council will not knowingly invest directly in businesses whose activities and practices pose a risk of serious harm to individuals or groups, or whose activities are inconsistent with the Council’s mission and values. This would include, inter alia, avoiding direct investment in institutions with material links to:

 - *Human rights abuse (e.g. child labour, political oppression)*
 - *Environmentally harmful activities (e.g. pollutants, destruction of habitat, fossil fuels)*
 - *Socially harmful activities (e.g. tobacco, gambling)”*
19. The current approach to Environmental & Social governance (ESG) is to weigh up ESG criteria into account when choosing new investment providers as one of the matters that the council consider, however under the Treasury Management Code we have to prioritise Security, Liquidity and Yield factors. ESG criteria are used as an overlay to this.
20. The Council regularly reach out to our current investment providers to give us a breakdown of their ESG principles and provide any information they have on their ESG credentials and we regularly question investment partners on their policies when the council meet with them to discuss our investments and, where necessary, to apply what pressure the council can to improve their ESG position.

21. It should be noted that ESG information is not always available and not always consistent across counterparties.

Property Investment Funds

22. At present, the Council has placed investments with two property funds; CCLA Investment Management, which is a property fund that limits its investors to Charities, Churches and Local Authorities and Lothbury Investment Management, a specialist UK property fund manager with a range of funds providing high quality exposure to different property sectors. Property values have recovered from the shock of the Covid Pandemic and are still giving us a good return on our investments. Both property funds have reduced their retail holdings which de-risks the capital value they hold.
23. Changes to the accounting rules on pooled investment funds means that the principal gain or loss will now be charged to the Surplus or Deficit on the Provision of Services, within the Council's Income and Expenditure Account, rather than being held on the balance sheet. However, following consultation by Ministry for Housing Communities and Local Government (MHCLG), the government has introduced a mandatory statutory override for local authorities to reverse out the effect for five years from 1st April 2018 after which surpluses as well as deficits will impact on the Councils revenue position. Whilst the council currently has significant 'surplus' in capital to cushion any adverse effect on the revenue account when the accounting overrides are removed, given the fluctuations in the property markets this impact will draw closer. The position continues to be closely monitored.

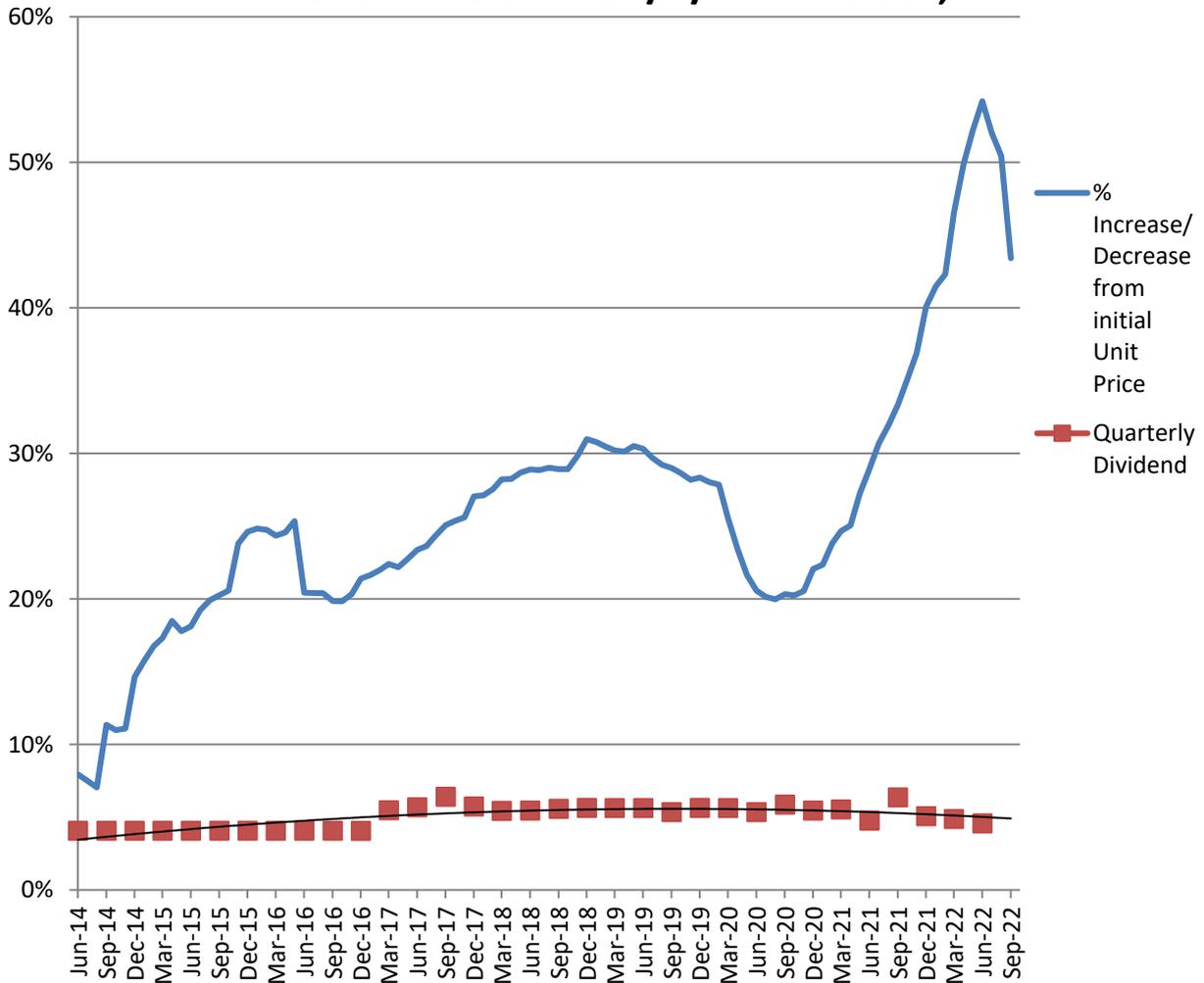
CCLA Investment Management Limited

24. The Council has held a £3m investment in the CCLA fund since September 2013. The investment has produced quarterly returns ranging between 5% and 6% and it is expected that the Fund will continue to achieve rates in this region.
25. Additionally, the value of the Council's investment with CCLA has appreciated from £3m to £4.360m as at 30th September 2022, equating to growth of 43% to date from inception. However, the values of the individual unit prices have fluctuated over time and the effect of capital appreciation (and depreciation) is illustrated in the graph below. There has been pressure on the overall property value but the dividend is being maintained and prices are always going to fluctuate over time. This is seen as a long term investment.

CCLA Property Fund
(£3m investment as at 30/09/2013)

No of Units held: 1,273,613

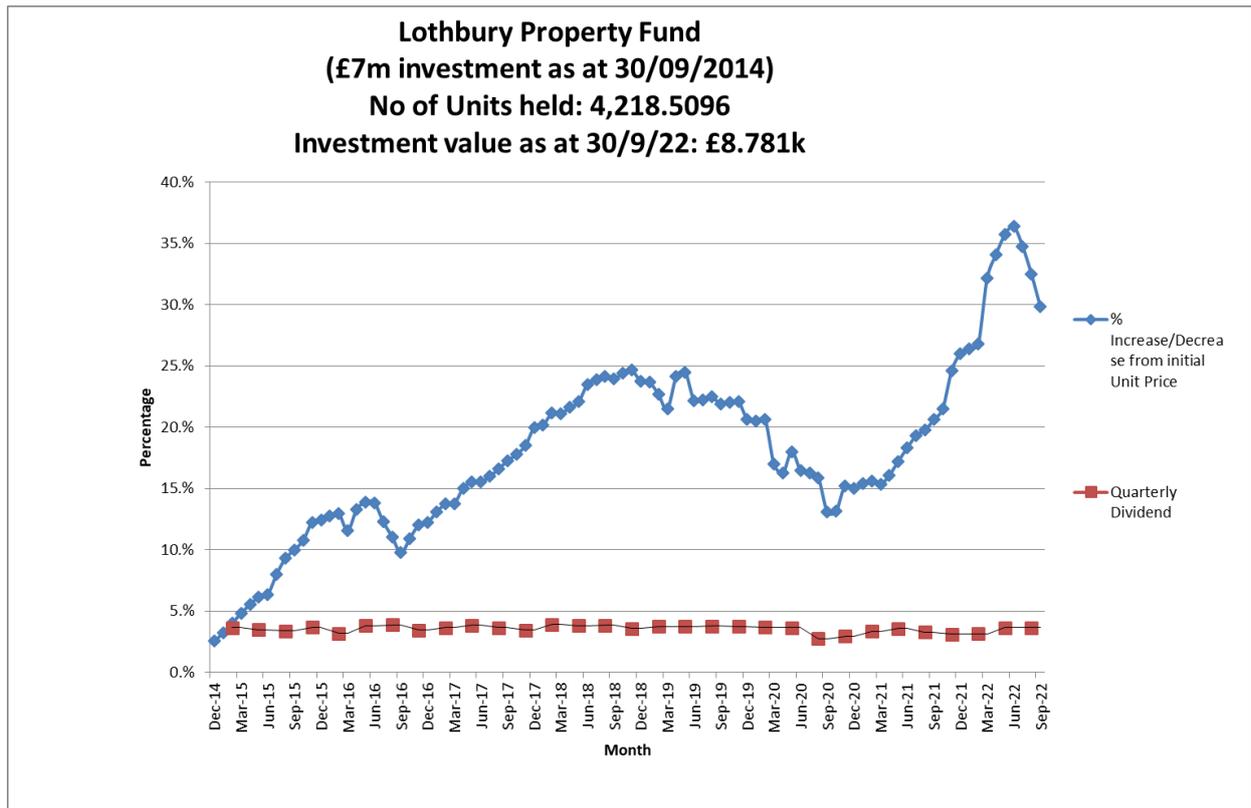
Investment value as at 30/9/22: £4.360k,



26. The investment returns around £40k per quarter.

Lothbury Investment Management

27. During 2014/15, the Council invested £7m in the Lothbury Property fund and the Fund has produced quarterly returns in the range of 3-4%. Furthermore, the Fund has seen a capital appreciation over the period with the value currently standing at £8.781m, compared with £7m at inception, equating to overall growth of 29.82% to date. However, as with CCLA, the values of the individual unit prices have fluctuated over time and the effect of capital appreciation (and depreciation) is illustrated in the graph below.



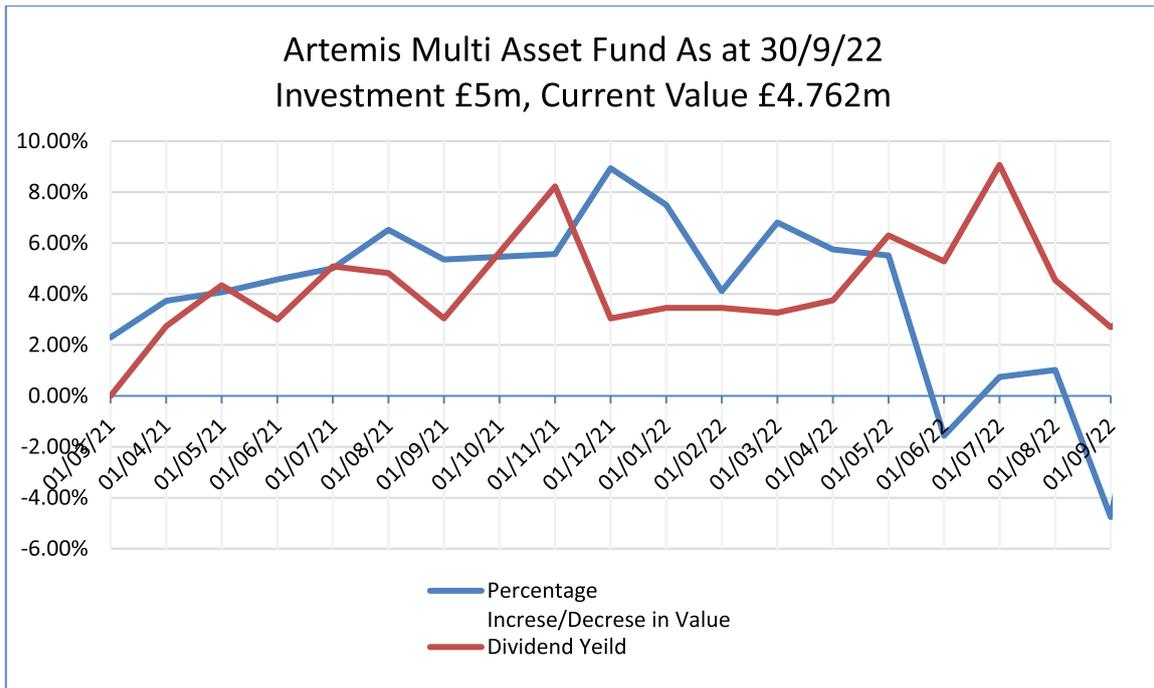
28. The investment returns around £60k per quarter.

Multi-Asset Funds

29. The council has invested in two multi asset funds as set out in the treasury strategy, Multi-asset funds are able to invest across the investment landscape and may include equities, bonds and cash. This provides a greater degree of diversification than investing in a single asset class. The same accounting rules apply to multi-asset funds as apply to property funds.

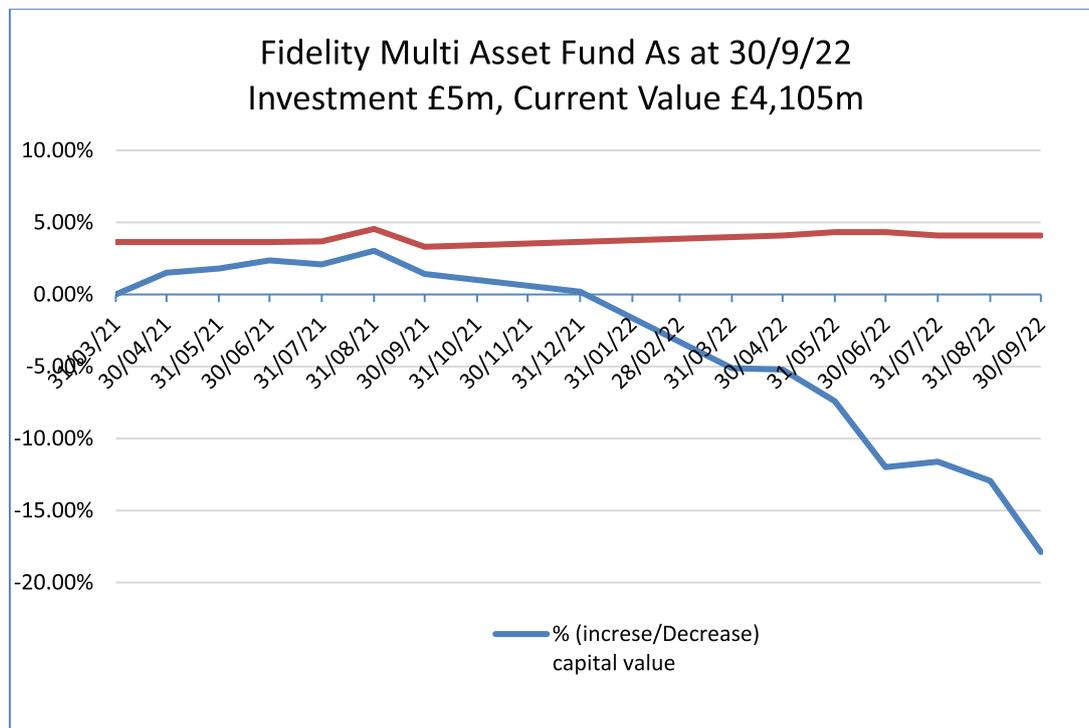
Artemis Multi Asset Fund

- 30. £5m is invested into the Artemis multi asset fund. Since inception the capital value has fallen to £4,762m equating in a fall of (4.76)% with an average monthly dividend payment of £18.9k giving an average percentage return of 4.55%
- 31. Reasons behind the stock market falls are well-documented, inflation, rising interest rates, an energy crisis made worse by Russia's war in Ukraine.
- 32. Capital values should improve when interest rates start to fall.



Fidelity Multi Asset Fund

- 33. In accordance with the 2020/21 budget, in line with the treasury strategy, £5m was invested into the Fidelity multi asset fund. Since inception the capital value has fallen to £4,105m equating in a fall of (17.89) % with an average monthly dividend payment of £16.3k giving an average percentage return of 3.92%.
- 34. The reasons behind the stock market falls are well-documented: inflation, rising interest rates, an energy crisis made worse by Russia’s war in Ukraine.
- 35. Capital values should improve when interest rates start to fall.



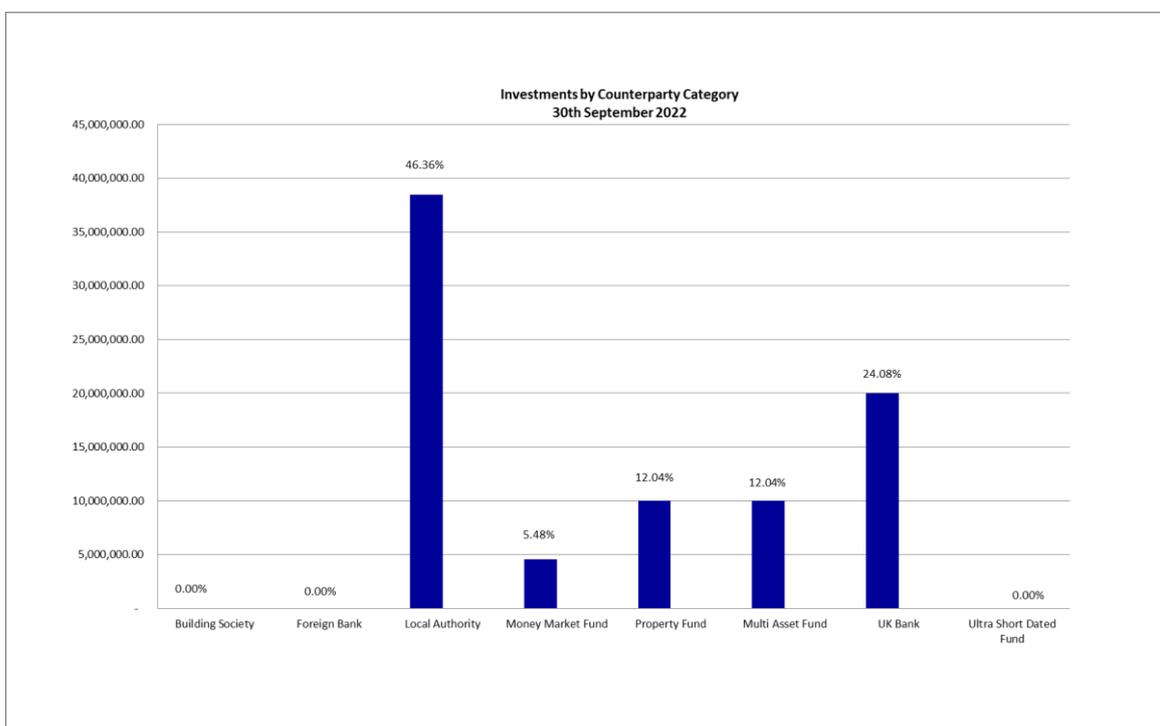
Funds Overall position

36. Although the capital value of the multi asset funds and the property funds has seen a downturn over the past six months, over the lifetime of the investments the capital value remains £3.798m above the initial investment and all the funds continue to provide dividend receipts to enhance our investment returns. These investments are seen as long term investments and the capital values should remain stable over time. Past performance of both funds over the past 10 years suggests that over time capital values will recover from the recent downturn.

Investment Portfolio

37. As at 30th September 2022, the Council's total investment portfolio amounted to £83m, with £10m of this being held in property funds, £10m in Multi asset funds and £4.55m being held in instant access cash facilities, in order to manage day to day cash flow requirements, with the balance being held in banks and loaned to local authorities.

38. The graphs below illustrate how the Council's investment portfolio is distributed, both in terms of the type of investment and counterparty category:

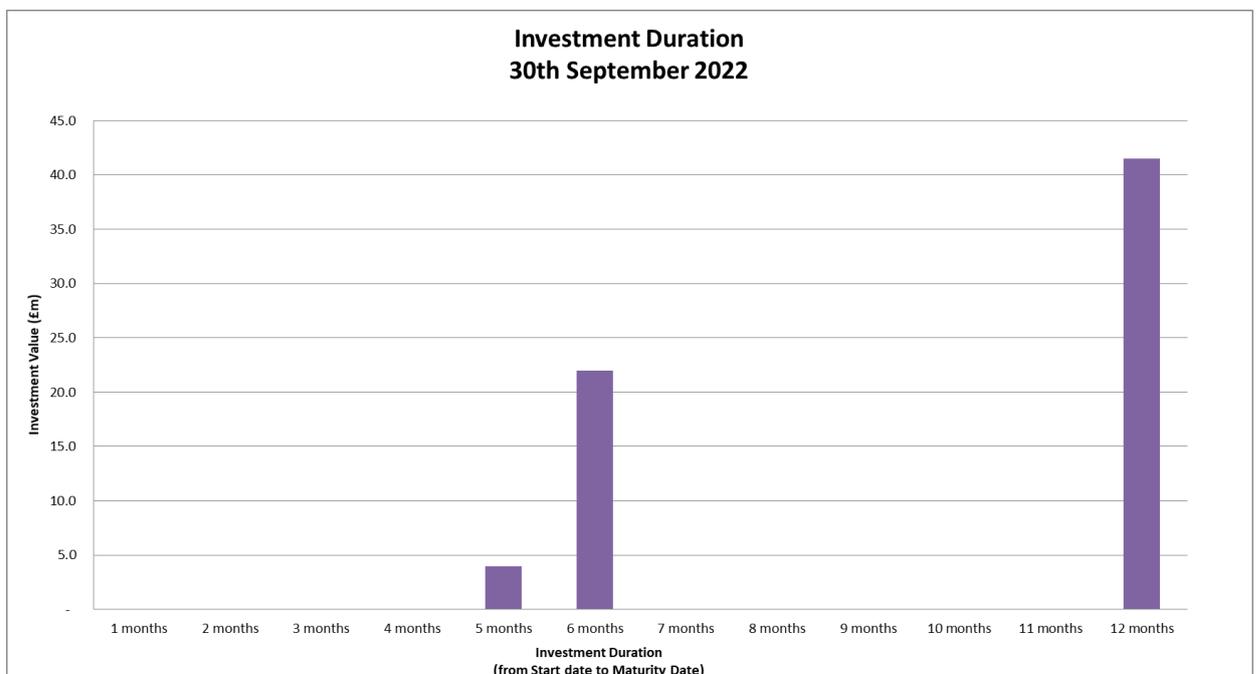


39. Fixed deposits and certificates of deposits both have an agreed start and end date which are arranged where possible, to suit the cash flow requirements. However, as mentioned previously, it is also important to keep a proportion in instant access funds.

40. The Council's Treasury Management Strategy limits non-specified investments to 25% (or £25m whichever is greater) of the previous year's average investment portfolio. This limit is reviewed each year when setting the Strategy in order to ensure a balanced and diversified portfolio of investments. Property funds and investments in excess of 364 days are classified as non-specified due to the

associated risk; property funds by nature are high risk due to the volatility of the market. There are several factors that deem longer term investments to be more risky in nature including the risk of interest rate rises and the commitment of cash for longer periods.

41. In addition to the above the Council has £5 million invested in the National Homelessness Property Fund (Real Lettings) Resonance developed the Real Lettings Property Fund with leading homelessness charity St Mungo's. It is the largest impact investment fund in the UK and closed at nearly £57m. The Fund was developed in response to the lack of private rented accommodation accessible to rising numbers of people living in temporary accommodation or otherwise at risk of homelessness in London. This is classified as a service investment undertaken using service delivery powers rather than treasury powers under Section 12 of the Local Government Act 2003. This means the counterparty limit for the £5m loaned to the National Homelessness Property Fund is not taken into account when assessing the residual headroom available for investment in non-specified investments.
42. The Strategy defines a specified investment as one that is in sterling, less than one year in duration or, if it is a year or more, can be repaid earlier on request and with counterparties that meet the Council's credit rating criteria. Additionally, once the duration of a non-specified investment falls below 365 days, it also falls into the Specified category. The maturity profile for the Council's specified investments (equating to £58.5m when excluding the instant access cash) is illustrated below.
43. The graph below illustrates the same investments by duration period in order to demonstrate duration periods. It is not surprising that the majority of investments have a duration period of six months as this is the limit for most of the banks and building societies with whom the Council may invest. When the opportunity arises, longer investments are arranged to allow for a greater yield.



Borrowing

44. The Council has not taken on any additional debt during the year to date and so the balance of its external borrowing remains at approximately £198.5 million. This

figure relates to funds borrowed from the PWLB to buy out the Housing Revenue Account (HRA) from the subsidy system and relates wholly to Housing with interest repayment being met by the HRA. The Council does not consider that debt restructuring and/or premature repayment would be practical at this time as due to the differential in interest rates, the Council would incur a large premium from the PWLB for doing so. The Council continues to monitor borrowing interest rates and forecasts on a regular basis and will continue to review its position on debt restructuring.

45. The Council anticipates borrowing in the future to meet its capital expenditure requirements, including loans to the Housing Company, but does not anticipate any external borrowing during 2022/23.

Treasury and Prudential Limits for 2022/23

46. The Council has operated all of its Treasury Management activity within the parameters set by the Treasury and Prudential indicators in the Treasury Management Strategy for 2022/23.

Other Key Updates

Changes in Risk Appetite

47. The 2018 CIPFA Codes and guidance notes have placed enhanced importance on risk management. Where an authority changes its risk appetite e.g. for moving surplus cash into or out of certain types of investment funds or other types of investment instruments, this change in risk appetite and policy should be brought to members' attention in treasury management update reports. The Council has not made any significant changes to its investment approach at this time. The risk will continue to be managed by understanding the individual investment vehicles and also by considering the appropriate percentage of non-specified investments that can be held in the overall portfolio.

Treasury Advisor

48. Treasury advice and market information is provided by Link Asset Services. Information provided by Link Asset Services is used to advise Council Officers when making investment decisions.

Financial Implications

49. Any financial implications are contained within the body of this report.

Legal Issues

50. There are no legal implications directly relevant to this report.

Level of Risk

51. There are no risks in connection with the report's recommendations. Risk assessment and management is a key part of Treasury Management activity especially in the selection of counterparties when considering investment opportunities. The Council uses external advisors and counterparty credit ratings issued by the rating agencies to assist in this process.

Equalities Impact

52. There are no equalities impacts arising directly from this report.

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Background Papers: None